

Anna Halloran Jacob has over 25 years experience in investment banking, private equity, investor relations and operations. She has advised Board of Directors and CEOs on almost every aspect of investment banking and private equity, including mergers and acquisitions, recapitalizations, public to private transactions, fairness opinions, public and private equity and debt offerings, private placements, and rating agency advisory. She has worked on over 50 transactions totaling over \$5 billion in transaction value.

INDUSTRY	INDUSTRY SEGMENT	TRANSACTION	TRANSACTION DETAIL	PUBLIC/PRIVATE COMPANY STATUS	CLIENT	BUYER/SELLER OR FUNDING SOURCE
Healthcare	Life sciences	M&A	Financial Advisory	Public	Biosource	Confidential
Healthcare	Physician Practice Management	M&A	Stock Merger	Private	CHS Management, Inc.	Cedar Sinai Specialty Group & HealthSource
Healthcare	Physician Practice Management	M&A	Fairness opinion	Private	CHS Management, Inc.	Cedar Sinai Specialty Group & HealthSource
Healthcare	Clinical labs	M&A	Buyside Advisory	Private	Clinical Labs of Hawaii	Individual labs
Business Software and Services	Credit and Debit Card Processing	M&A	\$320,000,000 Buyside Advisory; Cross-border Acquisition	Private	First Data Corporation	Signet Limited
Business Software and Services	Information technology services	M&A	\$100,000,000 Stock Merger	Public	JWP, Incorporated	Neeco
Healthcare	Disposable medical devices; primarily cardiology	M&A	Financial Advisory	Public	Merit Medical	Confidential
Financial Services	Banking	M&A	Fairness Opinion	Public	National Mercantile Bancorp	N/A
Healthcare	Physician Practice Management	M&A	Sale of the Partnership	Private	New Management	Management Buyout
Consumer	Cameras, film, optical equipment	M&A	\$900,000,000 Recapitalization	Public	Polaroid Corporation	Recapitalization
Consumer	Cameras, film, optical equipment	M&A	Fairness Opinion	Public	Polaroid Corporation	N/A
Healthcare	Plasma-based products and diagnostic tests	M&A	\$26,000,000 Stock Acquisition and Financing	Public	SeraCare, Inc.	American Plasma, Inc.
Automotive	Steel and aluminum wheels	M&A	Corporate Sale	Private	Intero	Carlisle Companies
Finance	Subprime auto loans	Private Equity	\$30,000,000 Structured Equity Investment	Public	Consumer Portfolio Services	Institutional Investors
Food	Frozen food processing	Private Equity	\$20,000,000 Structured Equity Investment	Public	Overhill Farms	Institutional Investors

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Restaurant	Franchised fast-food restaurant	Private Equity	\$25,000,000 Structured Equity Investment	Public	Quizno's Corporation	Institutional Investors
Aerospace	Design and manufacturers safety and survival systems	Private Equity	\$20,000,000 Structured Equity Investment	Public	Simula, Inc.	Institutional Investors
Business Software and Services	Credit and Debit Card Processing	Private Placement	\$350,000,000 Private Placement of Debt	Private	First Data Corporation	Institutional Investors
Distribution	Carpet	Private Placement	\$20,000,000 Convertible Debt Offering	Private	MSA Industries, Inc.	Institutional Investors
Consumer	Cameras, film, optical equipment	Private Placement	\$140,000,000 Private Convertible Debt Offering	Public	Polaroid Corporation	Institutional Investors
Retail	Jewelry design and specialty retailer	Private Placement	\$50,000,000 Private Placement of Senior Notes	Public	Tiffany & Co.	Institutional Investors
Financial	Banking	Public Offering	\$150,000,000 Preferred Stock Offering	Public	Barclays Bank PLC	Institutional and Retail Investors
Retail	Retailing	Public Offering	\$125,000,000 Subordinated Note Offering	Public	Bradlees, Inc.	Institutional and Retail Investors
Retail	Discount Department Stores	Public Offering	\$140,000,000 Initial Public Offering	Public	Bradlees, Inc.	Institutional and Retail Investors
Consumer	Toy manufacturer	Public Offering	\$28,000,000 Initial Public Offering	IPO	DSI Toys, Inc.	Institutional and Retail Investors
Business Software and Services	Credit and Debit Card Processing	Public Offering	\$1,100,000,000 Initial Public Offering	IPO	First Data Corporation	Institutional and Retail Investors
Healthcare	Fixed and mobile diagnostic imaging services	Public Offering	\$100,000,000 Subordinated Note Offering	Public	Insight Health Corp.	Institutional Investors
Technology	Communication Equipment and Telephony Software	Public Offering	\$20,000,000 Equity Offering	Public	Inter-Tel, Incorporated	Institutional and Retail Investors
Technology	Communication Equipment and Telephony Software	Public Offering	\$50,000,000 Equity Offering	Public	Inter-Tel, Incorporated	Institutional and Retail Investors
Retail	Specialty retail; Kitchen appliances	Public Offering	\$75,000,000 Equity Offering	Public	Lechters, Inc.	Institutional and Retail Investors
Consumer	Cameras, film, optical equipment	Public Offering	\$150,000,000 Senior Note Offering	Public	Polaroid Corporation	Institutional Investors
Consumer	Cameras, film, optical equipment	Public Offering	\$200,000,000 Senior Note Offering	Public	Polaroid Corporation	Institutional Investors
Business Software and Services	Credit and Debit Card Processing	Credit Advisory	Rating Agency Advisory	Private	First Data Corporation	N/A